

VBKOM

PROJECT MANAGEMENT

Every project is a chain of decisions. **We keep it connected.**

Project management from study to handover, for mining and capital-intensive projects.

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ABOUT VBKOM

Engineering insight. Commercial perspective. **Better decisions.**

VBKOM is an independent engineering consultancy that brings technical expertise and commercial perspective together to address complex mining challenges.

Founded in 2008 by five mining engineers, we now work across geology, mining, metallurgy, industrial engineering, project management and risk. Our role is to help clients understand what matters, where the risk sits, and what decision comes next.

WHY PARTNER WITH VBKOM?

Clients don't only buy our technical work. They buy the way we think through the decisions that matter.

01	**Connected judgement.** We bring geology, engineering, metallurgy and project economics into one view, so a decision in one area doesn't create a surprise in another.
02	**Field to boardroom.** We understand what happens on site and what it means for capital, schedule and investor confidence.
03	**Advice you can act on.** Clear recommendations and a way forward, not just another report.
04	**Honest scope.** We're not there to overcomplicate, oversell or add work you don't need. We're there to help you make the right call.
05	**Trust that travels.** Clients keep bringing us into new projects, and new companies, as their careers move on.

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GLOBAL REACH. LOCAL UNDERSTANDING.

South African-born. Globally proven. **Locally embedded.**

South Africa gave us a mining foundation built on complexity and practical problem-solving. Since 2008 we have taken that perspective to projects across Africa, North America, South America, Europe and Australia, with teams on the ground in South Africa, Canada and Australia.

Our project managers work alongside mining engineers, geologists, metallurgists, industrial engineers and risk specialists. When a project question crosses disciplines, the answer doesn't have to leave the building.

SOUTH AFRICA **CANADA** **AUSTRALIA**

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PROJECT MANAGEMENT

Capital is committed **one decision at a time.**

Mining projects rarely go off track in a single moment. Scope drifts. A schedule assumption goes untested. A cost estimate falls behind the design. By the time it shows in the report, the decision behind it is months old.

We support projects from study through execution to operational handover. Our job is to keep the people funding, designing and building the project working from the same picture, so problems surface while they are still cheap to fix.

HOW WE WORK

01

Set it up right

Scope, structure and controls defined early, aligned with your requirements and industry standards, then developed as the project matures.

02

Keep it visible

Cost, schedule and risk in one integrated view, showing where the project is heading, not only where it has been.

03

Keep the board informed

Through execution, we translate progress and risk on site into what it means for cost, returns and the decisions ahead.

Every VBKOM project is led by **internationally accredited project managers** with hands-on technical and industry experience.

Each service scales to your project stage and the size of your team.

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WHAT WE OFFER

From the first study to the **last handover.**

STUDY PROJECT MANAGEMENT

Studies that are scoped, governed and ready for investment review.

- Concept to feasibility study management
- Project scoping and set-up
- Business cases and desktop studies
- Scope, deliverables and change control
- Assurance and investment review support

PROJECT EXECUTION SUPPORT

What progress on site means for the business case.

- An independent view of construction progress against plan and budget
- Physical construction risks translated into financial impact
- Execution tracked against the business case and investment returns
- Early warning on cost, schedule and scope deviations
- Clear reporting for board and executive oversight

INTEGRATED PROJECT CONTROLS

Cost, schedule and risk in one view.

- Integrated schedule and cost controls
- Cost estimation, tracking and reporting
- Schedule development and progress tracking
- Risk identification and management
- Quality assurance and document control
- Project reporting and dashboards

PROJECT MANAGEMENT OFFICE (PMO)

A PMO built around how you run projects.

- PMO requirements and process definition
- PMO design, set-up and implementation
- Risk, action, issue and decision registers
- Resource planning and allocation
- Meeting management, communication and integration

PORTFOLIO MANAGEMENT

See the whole portfolio, not only the next project.

- Portfolio and project management
- Portfolio and project reporting
- Project benefit analysis
- Portfolio health tracking

PROJECT CAPACITY AND MENTORSHIP

Owner-side support for lean junior and mid-tier miners.

- Project manager capacity for lean ASX- and TSX-listed teams
- Owner's-team support, guidance and independent insight
- Mentoring for in-house project managers
- Coaching in project governance and management processes

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“Mining decisions are too important to make **in silos.**”

Talk to VBKOM about your next project decision.

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